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23 September 1952

Col. Baird

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Report on the Office of Training Mission and Objectives and Area-Language Programs, and Recommendations Pertaining Thereto.

1. The Office of Training papers (Attachment A) dated 28 August were delivered to the DDCI by [] Assistant to the DCI. The papers were returned to [] a week later with the suggestion from the DDCI that they should be concurred in by the DD/A and the DD/P.

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2. The memorandum to the DCI and the two attachments were sent to the Office of the DD/A on 3 September. Acting for the DD/A, Colonel White reviewed the papers and indicated to me by phone on 10 September that he had some objections to the covering memorandum and was writing a criticism to [] and would forward a copy to the Office of Training (Attachment B). Col. White suggested that the Office of Training review the papers once again and re-phrase the covering memorandum since he felt that he had been misrepresented by the Director of Training.

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3. The papers were returned to the Office of Training on 16 September by [] Assistant to the DCI. Colonel White, in his critique, requested two things:

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- a. That we adjust our phrasing on the covering memo along the lines he suggested; the revised memo dated 17 September (Attachment C) was forthwith drafted.
- b. That his O&M people critically review the two attachments, especially the one entitled "Mission and Objectives", and write a criticism to the ADD/A (Attachment D).

4. Colonel White called a meeting in his office at 1730 on 17 September, including [] two O&M representatives and myself. The following represents the gist of the views set forth:

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Document No. 41 a. Colonel White agreed with the recommendation of his O&M representatives that a statement of the Mission and Objectives of Training was not necessary unless we wished to indicate to the DCI that this was a revision of CIA []

NO CHANGE in Class. ☐ ☐ DECLASSIFIED

Class. CHANGED TO: TS S

Auth: DDA Memo, 4 Apr 77
DDA REG. 77/1763

Date: 010378 By: []

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- b. Colonel White asserted that the Mission and Objectives as stated comprised a virtual "sneak punch" since it requested 150 slots for the Junior Officer Training Program without disclosing to General Smith that this figure represented 50 slots over that originally approved. Until the General formally approved this increase, Colonel White maintained that he should not sign the OTR T/O. Subsequently, the 50-slot increase was withdrawn and the T/O was approved by the ADD/A on 23 September.
 - c. The OTR paper on Area and Language, Colonel White believed was too long and contained too many figures to go to the General for signature. He believed the paper to be of considerable value, and that it should be returned to him for information for the forthcoming budget hearings.
 - d. Colonel White conceded, as did the O&M representatives, that existing regulations gave to the D/TR the authority to make final decisions regarding the "propriety" and value of overseas training programs (Attachment D, Paragraphs 2 c, d). However, in spite of this authority, Colonel White strongly urged that the D/TR personally brief the General on the present plans for expanding the External Training Program, pointing out to him that the anticipated demand for such training by the various offices will require a considerable increase in the 1953-54 budget.
5. I recommend the following:
- a. Revise CIA (Attachment E).
 - b. Brief General Smith on the extent, scope and expansion of OTR overseas and external training programs, including:

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(5)

[Redacted]

- (6) The substantive training at appropriate facilities, on a group or individual basis, at institutions in the U. S. and abroad.

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(7)

[Redacted]

- c. Obtain approval from the General for the increase of the 100 professional junior officer training slots to 150.

- d. Submit to Colonel White for budgetary purposes the following papers signed by the D/TR:

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- (1) New statement of the Training charter as defined in revised CIA [Redacted] (Attachment E).
- (2) Statement on overseas programs as discussed by the D/TR with the DCI or DDCI.
- (3) Statement indicating the approval by the DCI or DDCI of the 150 slots for the JOT Program.
- (4) Paper on the Area-Language Program giving figures of the cost.
- (5) Paper on unit costs of present training programs (Attachment F).

PEE:mrf

[Redacted]

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